

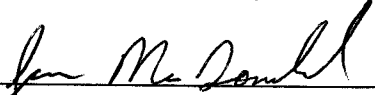
## 2006 CROSSROADS CORRECTIONAL CENTER OVERVIEW

Crossroads Correctional Center is owned and operated by Corrections Corporation of America. As of February 1, 2007, Crossroads will have a capacity of six hundred-sixty (660) beds. Five hundred fifty-four (554) beds will be available to the Montana Department of Corrections, while ninety-six (96) beds will be dedicated to the United States Marshal's Service.

Crossroads Correctional Center and the Montana Department of Corrections have enjoyed a very positive and successful relationship since September 1999. CCA and the staff at Crossroads are committed to providing the very best correctional services to its customer and the offenders housed within the walls. We are accredited through the American Correctional Association and the National Commission on Correctional Healthcare. We have received superior audit results from departmental audits from both the MDOC and the USMS.

One of Crossroads Correctional Center's primary missions is to equip and prepare its offenders for successful entry back into society. Attached you will find a overview of the programs available to the inmate population to include education, vocational, substance abuse treatment, Transitional Assistance Programs (TAPs), health and fitness programs, as well as other quality programs designed to keep offenders busy and productive while providing them with the necessary skills to be successful and law abiding.

Also attached, you will find the budget overview of the costs associated with operations of Crossroads Correctional Center. From 2004 to 2007, Crossroads will experience a 25% increase in overall operational costs. Over the last three years, Crossroads has experienced significant increases in Salaries and benefits, Utilities Property Taxes, Food and Medical Costs.

  
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Jim MacDonald  
Warden  
Crossroads Correctional Center

# CROSSROADS CORRECTIONAL CENTER BUDGET ANALYSIS

EXPENSE:	2004 <u>ACTUAL</u>	2005 <u>ACTUAL</u>	2006 <u>PROJECTED</u>	2007 <u>BUDGET</u>
Salaries & Benefits	\$4,890,455	\$5,316,952 (+8%)	\$5,653,245 (+6%)	\$6,509,693 (+13%)
Utilities	\$359,846	\$387,138 (+7%)	\$420,311 (+8%)	\$565,312 (+25%)
Property Taxes	\$451,565	\$446,031 (-1%)	\$457,805 (+3%)	\$465,000 (+2%)
Food Costs	\$494,847	\$549,061 (+10%)	\$557,717 (+2%)	\$655,414 (+15%)
Medical Costs	\$625,763	\$852,857 (+16%)	\$736,267 (-2%)	\$817,392 (+10%)

\*\*\* 2006 FIGURES ARE THE ACTUAL 11 MONTHS TOTAL PLUS A ONE MONTH AVERAGE!

\*\*\* 2007 FIGURES ARE THE PROPOSED BUDGET FIGURES!

**Crossroads Correctional Center  
Substance Abuse Treatment Programs**

Crossroads Correctional Center has an active Substance abuse treatment component, with multiple programs to serve a broad range of needs. Crossroads has adopted the Montana Department of Corrections Treatment program in order to provide a seamless treatment program between M.S.P. and Crossroads. Crossroads has an Intensive Treatment Unit (ITU), Primary Care, Relapse Prevention and Continuing Care.

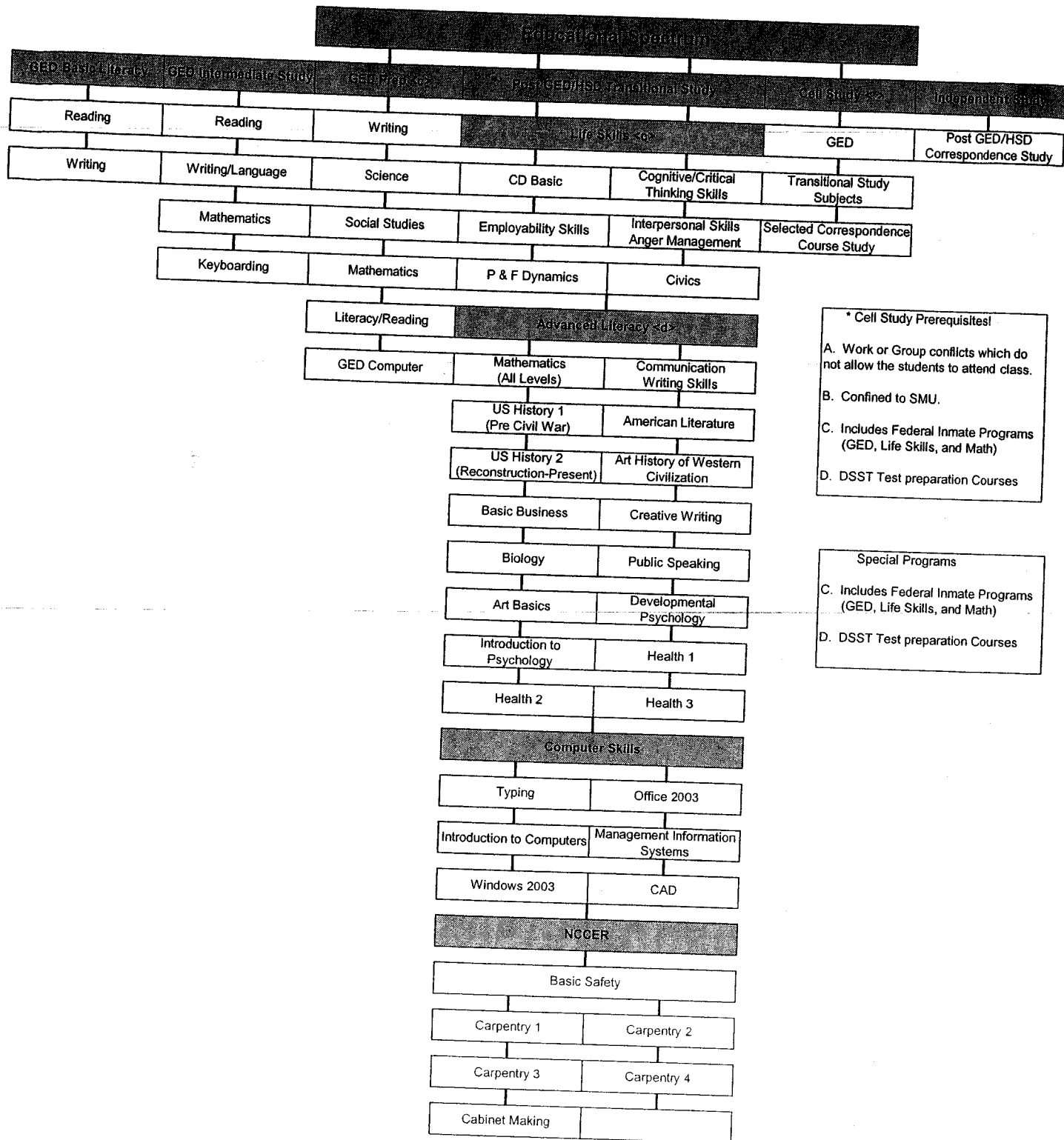
Below are two tables to reflect overall participation in the Substance Abuse Programs. The first table shows how many participants were in the various groups each month during 2006. The second table shows how many graduated each group during 2006. Not all participants who enroll in groups will graduate. Some are transferred to other facilities before they complete, some quit and some are removed by staff for one reason or another.

**2006 ATU Group Participants**

Group	Month	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
ITU		17	17	17	17	15	15	14	16	16	16	16	14
Primary Care		18	18	16	11	13	11	8	6	6	6	5	5
Relapse Prevention		15	14	14	12	14	12	11	10	11	11	11	7
Continuing Care		15	10	11	10	19	15	25	25	25	25	25	18
<b>Totals</b>		<b>65</b>	<b>59</b>	<b>58</b>	<b>50</b>	<b>61</b>	<b>53</b>	<b>58</b>	<b>57</b>	<b>58</b>	<b>58</b>	<b>57</b>	<b>44</b>

**2006 ATU Group Completions**

Group	Completion Date	04-07-06	07-13-06	12-15-06	Total
ITU		17	14	14	45
Primary Care		11	9	5	25
Relapse Prevention		12	10	7	29
Continuing Care		5	6	9	20
<b>Total</b>		<b>45</b>	<b>39</b>	<b>35</b>	<b>119</b>



**\* Cell Study Prerequisites!**

- A. Work or Group conflicts which do not allow the students to attend class.
- B. Confined to SMU.
- C. Includes Federal Inmate Programs (GED, Life Skills, and Math)
- D. DSST Test preparation Courses

**Special Programs**

- C. Includes Federal Inmate Programs (GED, Life Skills, and Math)
- D. DSST Test preparation Courses

# Education Program Summary 2006

Fall Graduation 2006	130 Certificates earned
Spring Graduation 2006	107 Certificates earned

Total	<u>237</u>
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GED Certificates earned in 2006      23

## Average Student Participation in Education Programs:

210 Students per month, 38% + of our facility population

## College Credits pursued and submitted:

College of the Air	1 – 3 credits – English
Dante Testing Program	1 – 3 credits – Statistics
Youth Offender Program (Ohio University)	2 students entered

Blackfeet Community College	1 Written Communications
	2 US History
	4 Speech
	9 Introduction to Psychology

Independent Study	1 Student	15 Credits Earned
		3 credits submitted for
		Business Math I
		Introduction on Psychology
		Introduction to Management
		Business Communication I
		Introduction to Business
		Human Resources Management (Submitted)

1 Paralegal studies  
2 year certificate achieved

## National Center for Construction Education & Research

Certificates Earned      34

Safety 15  
Carpentry 6  
Cabinetmaking 13

# **Crossroads Correctional Center**

## **Programs**

**1/9/07**

### **Support Programs**

**Service Dog Training Program** - Works in partnership with Canine Companions for Independence. The inmates train service dogs for approximately 18 months, and will receive Certificates of Recognition.

**Transitional Assistance Program** - This program is to assist inmates with transitioning back into the community; resumes, master job applications, housing, finances, etc....

**Corrections Learning Network** - Provides educational and training programs for our facility via VHS tapes. These programs consist of topics that center around Life Skills and GED courses.

**College of the Air** - Courses bearing credit toward an Associate of Arts degree (or transferable toward a Bachelors degree). Courses are available to any correctional staff or offender students in any subscribing CLN facility. College tuition applies to the courses. Each successfully completed course will earn 3 semester credits.

**Music/Band Program** - This is a voluntary incentive program that allows inmates to learn how to play musical instruments, i.e. guitars, drums, and keyboard. Concerts, and Battle of the Bands for the inmate population are held quarterly.

**Montana DADS program** - see brochure

**Alcoholics Anonymous** - weekly

**Veterans Administration** - Monthly visit with inmates

### **Addiction Treatment**

Chemical Dependency

Primary Care

Relapse Prevention

Continuing Care

Cognitive Principles and Restructuring

Talking Circle

## Recreation and Hobby times and activities

Welcome to the Crossroads Correctional Center Recreation and Hobby department, our goal here is to provide inmates an opportunity to participate in approved recreation and hobby activities in an effort to refresh the mind and body and provide an acceptable outlet for stress reduction.

The activities listed below allow for individuals to maintain physical fitness and health while participating in an enjoyable pastime or sport. This is a comprehensive list of currently approved sporting and hobby activities. If at any time population interest dictates changes or additions they will be considered and approved or denied based upon safety and security needs. Suggestions may be submitted to the recreation supervisor or designee at any time by inmate letter. Some of these activities are available year round others are restricted to certain times or occasions and scheduled accordingly.

Hobby activities are allowed on a permit basis, Standard Hobbies require you have 90 days of clear conduct, Premium Hobbies require 180 days of clear conduct. Conduct is transferable from your previous facility but hobby permits are not. Standard Hobby activities are permitted in-cell; Premium activities are confined to the Hobby shop. A list of authorized hobby items is available in the Pod controls, the Recreation office, and the Hobby shop. You may submit a request for a hobby permit to the Recreation Supervisor/Designee by inmate letter.

**Inmates are responsible to insure that all hobby items they order are allowed by the permit they possess and are purchased from an authorized hobby vendor, ordering or possession of unauthorized items will result in revocation of hobby privileges and possible disciplinary action. Inmates participating in premium hobbies will receive a copy of the Hobby Shop Rules; violation of any hobby shop rule will result in revocation of hobby privileges and possible disciplinary action.**

### **Recreation Activities:**

Basketball  
Handball  
Weightlifting  
Running/Jogging/Cardio activities  
Softball  
Frisbee  
Horseshoes  
Volleyball  
Flag Football  
Pickle Ball  
Band Room Activities  
Game Room Activities

### **Hobby Activities:**

Premium – Horsehair/Leather  
Hobby Shop Art

Standard – Art

Beading

Needlecraft